Pupil Premium Strategy 2020/21



#TransformingLives 22/09/20

Pupil premium strategy statement (Secondary) School overview

School name	Pool Hayes Academy
Pupils in school	1072
Proportion of disadvantaged pupils	45.6%
Pupil premium allocation this academic year	£514,250
Academic year or years covered by statement	2020/21
Publish date	Sep 2020
Review date	July 2021
Statement authorised by	P. Harris
Pupil premium lead	C. Barton-Blake
Governor lead	Jackie Thompson

Disadvantaged pupil performance overview for last academic year

Measure	Academy Performance NON PP	PP
Progress 8	+0.48	+0.15
Ebacc entry	23.5	9.3
Attainment 8	49.06	42.11
% Grade 5+ English and Maths	37.8	24.4

Summary information												
Academy	Poolhayes Ad	polhayes Academy										
SLT Lead	Mrs C. Barto	n-Blake										
Link Governor	Mrs L. Willia	ms										
Date of most recent PP Review:	18.03.19	.03.19										
Date of next PP Review:	(to be confirm	be confirmed)										
Academic Year	emic Year 2020-2021 Total PP budget: £514,250 (estimated spend). To be confirmed in Jan 2021 when PP number are confirmed)	Total number of pupils on roll: Total PP (including Ever 6): LAC PP:	1076 (inc. 6 th Form) 966 (exc. 6 th Form) 455									
			10 Refugee: Forces:	0								

Contextual	/Additional	information:
------------	-------------	--------------

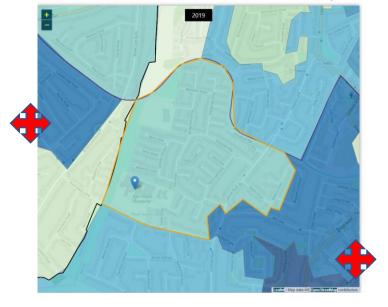
In 2019, the area in which Pool Hayes Academy is located (map below) was ranked 14,663 out of 32,844 areas in England; where 1 is the most deprived areas.

This is amongst the 50% most deprived neighbourhoods in the country.

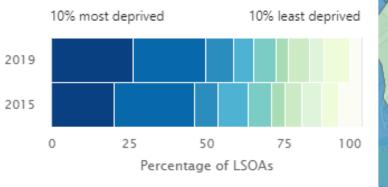
The chart on the right highlights the percentage distribution in the local Walsall district, between 2019 and 2015. The area has in effect become more deprived over the course of 4 years, and when compared to the rest of the country over this time period.

Walsall is one of 167 LSOAs in Walsall local authority district. Using the IMD rank of average summary measure, this local authority ranked 41 in 2015 and 31 in 2019, out of 317 local authorities.

IDACI: 6 Governance – Chair, Vice Chair, two community governors and one staff governor



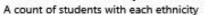
Although PHA is in the 50% most deprived areas, very few of our children live within the immediate vicinity. Our catchment area is large and therefore many of our students come from other more deprived areas. (Marked with X.)

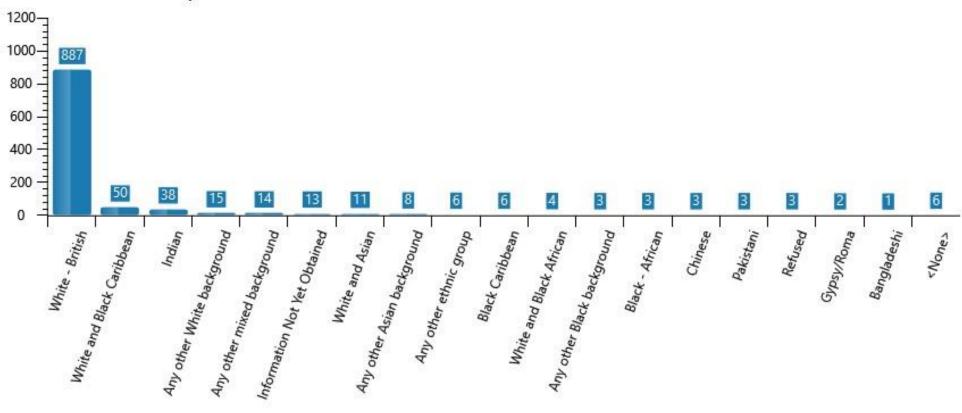


Historic and current Performance Indicators

		P8	P8	P8	P8	P8	P8	P8	P8	P8	P8	P8	
	Aps on Entry	Cohort	Boys	Girls	HAPS	MAPS	LAPS	PP	Non PP	SEND	Non SEND	LAC	A8
2016	4.67	-0.03♠	-0.09♠	0.05	-0.14	-0.18♠	1.1	-0.31♠	0.16	0.74♠	-0.14♠	0.65	51.89 ↑ 50
2017			-0.31	0.026				-0.398	0.023	0.35	-0.24		45.97
(2017 Nat)	4.79	-0.165	(-0.24)	0.18	-0.193	-0.29	0.652	(-0.44)	0.11	(-0.59)	0.07	0.472	46
2018			-0.488	-0.188				-0.663	-0.089	-0.093	-0.38		42.7
(2018 Nat)	4.78	-0.345	(-0.25)	0.22	-0.779	-0.142♠	0.45	(-0.44)	0.13	(-0.61)	0.08	-	46.4
2019	4.55	-0.062个	-0.083↑	-	-	-0.2↑	0.317个	-0.262个	0.16个	-0.127-	-	-1.691	41.08
(2019 Nat)	4.79	0	-0.27	0.042↑ 0.22	0.025个 0.01	-0.02	-0.22	-0.45	0.13	0.03	0.128↑ 0.07	-0.02	46.69
2020	4.59	0.33个	0.0个	0.66个	0.01↑	0.43个	0.47个	0.15个	0.48个	-0.08个	0.39↑	- 1.285个	45.56个







		2018			2019		20		
Name		Pupil Pre	upil Premium		Pupil Premium		Pupil Premium		
	NATIONAL			NATIONAL					All Vs
Filter Value	ALL	Yes	No	ALL	Yes	No	Yes	No	PP
Eng 9-5 %	41.9	30.1	51.7	37.3	29.1	46.5	44.2	54.1	-9.9
									-
Eng 9-4 %	61.9	53.4	69	60	46.8	74.6	75.6	85.74	10.14
Mat 9-5 %	33.8	23.3	42.5	33.3	25.3	42.3	29.1	41.8	-12.7
Mat 9-4 %	53.1	46.6	58.6	56	48.1	64.8	48.8	75.5	-26.7
Basics 9-5 %	24.4	12.3	34.5	25.3	17.7	33.8	24.4	37.8	-13.4
Basics 9-4 %	45	37	51.7	48.7	36.7	62	45.3	73.5	-28.2
EBacc Standard Pass % of									
COHORT	10.6	4.1	16.1	14	7.6	21.1	7.0	11.2	-4.2
EBacc Strong Pass % of	_		0.0		4.0	40.7	2.5	6.4	2.6
COHORT	5	0	9.2	6.7	1.3	12.7	3.5	6.1	-2.6

Historic attendance figures

	Half Termly	Attendance	% (Cumulat	ive)						
Year Group	Nat Avg.18-19 4 terms	17-18 same period	18-19 same period	Half Term 1 19-20	17-18 same period	18-19 same period	Half Term 2 19-20	17-18 same period	18-19 same period	Half Term 3 19-20
Year 7		95.9%	97%	97%	94.93	95.18	96.07	94.93	95.18	95.5
Year 8		94.5%	95.2%	92.8%	93.47	93.87	93.95	93.47	93.87	93.5
Year 9		93.5%	94.8%	93.8%	93.48	93.66	92.31	93.48	93.66	92.6
Year 10		93.4%	94.9%	92.4%	92.52	93	91.91	92.52	93	91.4
Year 11		88.4	93.5%	92.4%	92.55	92.63	91.53	92.55	92.63	91.0
Year 7-11		93.14%	95.2%	93.7%	93.49	93.74	93.18	93.49	93.74	92.8
Pupil Premium		92.95%	93.92%	92.21%	91.92	91.75	91.31	91.92	91.75	91.39
Non PP		96.04%	96.45%	94.99%	94.72	95.33	94.76	94.72	95.33	95.02
SEND		93.76%	94.05%	89.72%	92.06	91.25	89.47	92.06	91.25	89.25
Non SEND		94.96%	95.45%	94.43%	93.71	94.14	93.79	93.71	94.14	93.88
Year 12		97.4%	96.7%	97.1%	94.44	94.59	96.2	94.44	94.59	95.5
Year 13		93.5%	95%	94.4%	89.45	92.25	93.6	89.45	92.25	93.3

				Half	Termly P	A% (Cumu	lative)			
Year Group	Nat Avg.18- 19 4 terms	17-18 same period	18-19 same period	Half Term 1 19-20	17-18 same period	18-19 same period	Half Term 2 19-20	17-18 same period	18-19 same period	Half Term 3 19-20
Year 7		10.19%	8.16%	5.61%	11.68	10.89	7.1	11.68	10.89	8.63
Year 8		17.01%	14.55%	23.20%	20.29	17.45	14.2	20.29	17.45	14.58
Year 9		14.21%	18.09%	19.90%	18.45	21.15	21.78	18.45	21.15	23.15
Year 10		18.79%	15.54%	23.32%	19.5	17.77	23.94	19.5	17.77	22.46
Year 11		18.67%	19.08%	20.86%	24.39	21.33	23.24	24.39	21.33	23.24
Year 7- 11		15.93%	14.90%	18.55%	18.53	17.94	18	18.53	17.94	18.26
Pupil Premium		20.65%	19.78%	23.62%	24.74	23.29	25.17	24.74	23.29	25.51
Non PP		11.23%	10.14%	14.15%	12.86	10.73	11.92	12.86	10.73	12.19
SEND		18.60%	18.71%	25.33%	20.93	22.70	26.47	20.93	22.70	28.18
Non SEND		15.31%	14.25%	17.31%	17.75	15.22	16.61	17.75	15.22	16.98
Year 12		8.06%	8.70%	10.91%	19.51	11.94	9.26	19.51	11.94	7.55
Year 13		23.08%	19.30%	24.56%	32.84	26.15	21.05	32.84	26.15	19.30

Identified	Desired outcomes	Teaching Priorities		Targeted Academic Suppo	rt	Wider Support	
Barriers	Desired outcomes	Strategy Summary	Cost	Strategy Summary	Cost	Strategy Summary	Cost
Priority 1. Curriculum to include literacy Literacy and Oracy – Low levels of literacy act as a barrier to accessing the secondary curriculum.	 Improve attainment cross-curricular and make more than expected progress. All pupils to receive additional numeracy lessons to consolidate numeracy skills and address gaps in understanding. Improve literacy and numeracy skills, as well as improving attainment crosscurricular. 	x1.Access to the very best teachers proved to raise achievement levels. Offer outstanding quality of teaching to all students to continue to drive up results. Work scrutiny/Lesson observations/Tracking impact. CPD staff training, implementing strategies and	Staffing	 Exam concessions. Extra time in timed tests. All pupils who provide an up-to-date assessment of Dyslexia, or a diagnosis of Dyspraxia or AD(H)D are eligible for extra time in timed tests and exams with a substantial amount of reading or writing. A speech and Language therapist weekly to assist with staff training, support pupils and accelerate those requiring Education, Health and Care Plans. 	TA's staffing	 Afterschool catch up, booster and intervention. Swift intervention to ensure pupils are up to national expectations. Most vulnerable students need this added support. Additional period added to core subjects Literacy signs displayed and highly visible book suggestions and association of reading with all subject areas. Pupil voice creates reading stock for library. Subject specific book posters in place, 18 by 18 in place. 	Staffing \$1000 £5,000

 Deployment of HLTAs to teach classes that have a high number of PP. Smaller class sizes, particularly in KS4, has ensured that pupils are more focused and receive more one to one time with teachers across all years Deployment of a Literacy coordinator- Literacy Plan 	Staffing	 Individual reading programme introduced Y7-8 Accelerated Reader A reading support programme designed to cultivate, track and improve student reading. KS3 Form class readers Walsall Educational Described Services The 	£4,500	• Homework club ran by TAs	Staffing
updated to secure quality mark with academy achieving 'Good'. New marking policy introduced and trust wide codes. • CPD staff training — Teaching Walkthrus Teaching resources for CPD	£1,000	Psychology Services. The Educational Psychology Service provides professional psychological consultation services for children, young people and families in a wide range of educational and community settings. • North Star Inclusion Advisory Team.	£1,800		
The Brilliant Club- support in improving both the academic outcomes and future aspirations of the more able pupils from underrepresented backgrounds for HA PP students.	£1,500 + staffing				

	Rady Project. Raises attainment of disadvantaged youngsters by uplifting the starting point of year 7 students and put them on the same flight path as their 'non-disadvantaged peers'. RADY is a 5 year program and impact is being monitored each year. GL Assessments-An age related standardised curriculum assessment for English, Maths and Science	£1,500 + staffing				
Desired outcomes	Teaching Priorities		Targeted Academic Suppo	ort	Wider Support	

Identified Barriers		Strategy Summary	Cost	Strategy Summary	Cost	Strategy Summary	Cost
Priority 2. High levels of deprivation resulting in limited knowledge of social and cultural capital:	 Close the social and cultural knowledge gap in KS3 so that there are no gaps by KS4. Provide an enriching experience Gain new life skills Maintain current 100% NEET figures for Year 11 and Year 13 cohorts. 	 PP Coordinator to use whole school and pathways CPD time to share evidence-based research and approaches (from EEF) for staff to apply in the classroom. Data to be analysed for impact regularly and revised if necessary. Lesson observations / Tracking / Monitor impact To give all pupils equal access to the enrichment and skills development opportunity. 	Staffing Staffing Staffing	Hardship fund to support pupils and families to access the academy's high standards. Uniform and Transport – Financial support for those families needing assistance with school transport and uniform costs. The Duke of Edinburgh is the world's leading youth achievement award. It provides students with the opportunity to be the very best that they can be.	£8,000 Uniform £8,000 Transport Post Covid restrictio ns.	 Trips and Visits – Career routes. A provision to support those students unable to fully pay for field trips, visits, external clubs or other organisations. Every disadvantage pupil receives at least 1 enrichment activity. Y7-10 experience a University visit. Spanish Revision Trip to Edgmond Hall April 2021. STEM activities to encourage collaborative learning. Career events/Aim High evenings. Purchase of support resources. Subscriptions etc 	£1,000 Post Covid restrictio ns. £100

which would normally be purchased by parents of students i.e. Food Technology ingredients. Technology ingredients.	Teaching Priorities Taunch your career' online platform to aid PP students to investigate their career aspirations. Teaching Priorities Targeted Academic Support Wider Support	Teaching Priorities	purchased by parents of students i.e. Food Technology ingredients.	where key students/ vulnerable groups are a concern. • A breakfast club providing food to ensure students make the most positive start to the day and are equipped both physically and mentally to learn. The club also provides a space to talk about worries, concerns and exam stress, as well as equipment to be able to study before school. • Children have the opportunity to engage in a broad and balanced knowledge rich curriculum. 'Launch your career' online platform to aid PP students to investigate their career aspirations.
students i.e. Food Technology ingredients. purchased by parents of about worries, concerns and exam stress, as well as equipment to be able to			students i.e. Food	exam stress, as well as equipment to be able to study before school. • Children have the opportunity to engage in a broad and balanced knowledge rich curriculum. 'Launch your career' online

Identified Barriers	Desired outcomes	Strategy Summary	Cost	Strategy Summary	Cost	Strategy Summary	Cost
Identified Barriers Priority 3. Improve attendance to meet national expectations	Desired outcomes Support to raise attendance and lower persistent absence of disadvantaged pupils. All student to have 100% attendance; Attendance to meet national average; Attendance officers to monitor pupils and follow up quickly on absences (reports sent daily to achievement coordinators and ELT); Announce attendance form winners during briefings and rewards; Use rewards to encourage attendance every term.	 Senior leader to ensure there is a regular review of progress and attainment and that attendance is in-line with the national average. Deployment of a home academy Attendance Officer who identifies and monitors low attendance and PA students. Attendance apprentice. Working closely with the attendance officer focusing on day to day attendance, checking registers and first day contact with parents. Attendance tracked and monitored via Class charts provisions. 	Staffing Staffing Staffing	 Strategy Summary Student and families who are identified as requiring support to be given assistance to enable all pupils to access school, resulting in increased attendance and positive behaviour. Home visits for vulnerable families. Persistent absentees of Y9/Y10 students is monitored and tracked supported by an intervention attendance mentor. 	Staffing Staffing	• Financial support for those families needing assistance with school transport costs. • Attendance rewards system. Rewards for improved attendance and 100% attendance	Recorded above £1,000
	Desired outcomes	Teaching Priorities		Targeted Academic Suppor	t	Wider Support	

Identified Barriers		Strategy Summary		Strategy Summary		Strategy Summary	
Priority 4. Behaviour and attitudes	• Ensure that we are taking highly effective action to support students who cannot meet our behaviour expectations so that they can continue with their education.	• Learning support unit. Primarily supports vulnerable students. Provides a nurturing environment, supporting students with a number of issues including poor mental health. Established reflection and internal exclusion room as well as developing a network of appropriate AP providers.	Staffing	BMR (Behaviour Modification Room) to support behaviour system. Supports students who find it difficult to display positive learning behaviour in the classroom. This is a mentoring role focussing on reflecting on actions and restorative practice. Students cover the same curriculum subjects whilst within the BMR and therefore no loss of learning and students get better teacher student ratios.	Staffing	Gardening and cookery clubs ran by external agency. Rewards - This incentive is to improved attitudes towards behaviour for learning and organisational skills. School behaviour and the learning system to be followed and monitored by a senior leader, working with the pastoral team to work with and support students, ensuring that they understand the behaviour and learning system and that incentives are clear.	£1000

Priority 5.	Educational and	Due to the changes to			
	emotional wellbeing	educational provision caused			
Intervention	support to ensure	by the COVID-19 pandemic the			
and support	the achievement of	detail in this Pupil Premium			
Covid 19	KS4 outcomes	strategy has been subject to			
		review since April 2020. Our			
	 Support families in 	use of the funding has been			
	removing digital	adapted to meet students'			
	poverty in the	needs as they have arisen,			
	homes in light of	whilst maintaining where			
	covid19 and the	possible the principles outlined			
	possible need for	in this document, and in others			
	blended learning as	related to the PP policy.			
	well as long term				
	progress in school	Stationery packs provided to all			
		students throughout year and			
		1 1 0	£500		
		to PP students free of charge			
		Printing and posting of			
		resources to support students			
		during the lock-down period.			
		Potential posting costs for			
		'bubble' closures 2019/20			
		Development and printing of	£1000		
		Knowledge organisers. Each			
		SOW/skills covered in a subject			
		will have a knowledge organiser			
		by Sep 20.			
		υγ 3ε μ 20.			

Strategy aims for disadvantaged pupils

Aim	Target	Target date
Progress 8	0.99	Sept 21
Attainment 8	46.63	Sept 21
% Grade 5+ in English and maths	53.8	Sept 21
Other	Attendance 94.5%	Sept 21
Ebacc entry	19.8	Sept 21

Teaching priorities for current academic year

Measure	Activity	Predicted cost
Priority 1		
	Quality first teaching.	
Curriculum to include literacy	Lead Practitioners in the following subject areas: English x1; Maths x1, Science x2, Humanities x1, Languages x1 PP Coordinator to use whole school and pathways CPD time to share evidence-based	£271,328,00
Literacy and Oracy – Low levels of literacy act	research and approaches (from EEF) for staff to apply in the classroom.	
as a barrier to accessing the secondary	The Brilliant Club- support state schools in improving both the academic outcomes	
curriculum.	and future aspirations of their More Able pupils from under-represented	
	backgrounds Rady Project- Raises attainment of disadvantaged youngsters by uplifting the starting point of year 7 students and put them on the same flight path as their 'non-disadvantaged peers'. Reducing class sizes.	£1,500
Aspects of the curriculum not covered due to	HLTAs x3 - Smaller class sizes, particularly in KS4, has ensured that pupils are more focused	£1,500
Covid19 to be addressed through a Blended	and receive more one to one time with teachers across all years	
Learning approach.	Literacy coordinator- Literacy Plan updated to secure quality mark with academy achieving 'Good'. New marking policy introduced and trust wide codes.	
	Library coordinator x1. Discrete literacy lessons in the library with targeted 1:1 withdrawal.	
	Staffing to support additional period added to core subjects.	
	CPD staff training, implementing strategies and providing support and coaching.	
	https://educationendowmentfoundation.org.uk/evidence-summaries/teaching-learning-toolkit/digital-technology/	
	https://educationendowmentfoundation.org.uk/evidence-summaries/teaching-	
	<u>learning-toolkit/social-and-emotional-learning/</u>	
	http://www.suttontrust.com/researchpaper/life-lessons/epartment	

Priority 2		
High levels of deprivation resulting in limited knowledge of social and cultural capital: Close the social and cultural knowledge gap in KS3 so that there are no gaps by KS4.	Quality first teaching. Data to be analysed for impact regularly and revised if necessary. People development focused on effectively closing gaps. PP Coordinator to use whole school and pathways CPD time to share evidence-based research and approaches (from EEF) for staff to apply in the classroom. Personalised teaching in lessons. Curriculum planning- Knowledge Organisers embedded into curriculum in every subject. https://educationendowmentfoundation.org.uk/evidence-summaries/teaching-learning-toolkit/one-to-one-tuition/ https://educationendowmentfoundation.org.uk/evidence-summaries/teaching-learning-toolkit/social-and-emotional-learning/	Within calculation above.
Priority 3 Improve attendance to national expectations. Staff used to undertake home visits for students who are not attending school in order to support them getting back to school.	Senior leader to ensure there is a regular review of progress and attainment and that attendance is in-line with the national average. Deployment of a home academy Attendance Officer. Attendance apprentice. Use of class charts provisions to identify areas where key students/vulnerable groups are a concern. Home visits for vulnerable families. Attendance mentor-persistent absentees. Monitor and tracked support. https://assets.publishing.service.qov.uk/qovernment/uploads/system/uploads/attachment_data/file/801429/Education_inspection_framework.pdf https://www.suttontrust.com/researchpaper/life-lessons/	£21,191.36

Priority 4 Behaviour and attitudes A team of staff working on a daily basis to provide assertive mentoring and small group tuition to support academic and pastoral challenges and action specific interventions to raise student achievement in under-performing subjects.	Learning support unit. Primarily supports vulnerable students. Provides a nurturing environment, supporting students with a number of issues including poor mental health. Established reflection and internal exclusion room as well as developing a network of appropriate AP providers. BMR (Behaviour Modification Room) to support behaviour system Attendance rewards	£172,527
Barriers to learning these priorities address	Curriculum Maps and Knowledge Organisers embedded across the curriculum (Using these will be a key strategy in targeting PP students in lessons. Curriculum maps contain a breakdown of concise information and guidance on the knowledge, skills and assessments and progress that will be covered for a SOW/topic). Increased availability of careers advisors	
Projected cumulative spending		£464,847.63

Targeted academic support for current academic year

Measure	Activity	Predicted cost
Priority 1	Extra time in timed tests All pupils who provide an up-to-date assessment of	
Improve attainment cross-curricular and make more than expected progress.	Dyslexia, or a diagnosis of Dyspraxia or AD(H)D are eligible for extra time in timed tests and exams with a substantial amount of reading or writing. Support from external agencies-	£14,100
Literacy skills for disadvantaged pupils across the school are lower than for other pupils, which may present a barrier to them from accessing the literacy heavier GCSE examinations at the end of year 11.	A speech and Language therapist (weekly) to support pupils and accelerate those requiring Education, Health and Care Plans. North Star Inclusion Advisory Team Accelerated Reader embedded across KS3 to increase reading for pleasure and to ensure that reading age gaps are quickly diagnosed and closed. Individual reading programme introduced at KS3	
Priority 2 High levels of deprivation resulting in limited knowledge of social and cultural capital: Close the social and cultural knowledge gap in KS3 so that there are no gaps by KS4.	Hardship fund to support children and families to access the academy's high standards. Uniform & Transport. Duke Of Edinburgh Award Materials for practical's which would normally be purchased by parents of students i.e. Food Technology ingredients.	£16,500
Priority 3 Improve attendance to national expectations. Staff used to undertake home visits for students who are not attending school in order to support them getting back to school.	Student and families who are identified as requiring support to be given assistance to enable all pupils to access school, resulting in increased attendance and positive behaviour. Home visits for vulnerable families. Persistent absentees of Y9/Y10 students is monitored and tracked supported by an intervention attendance mentor.	Costed above

Priority 4 Behaviour and attitudes A team of staff working on a daily basis to provide assertive mentoring and small group tuition to support academic and pastoral challenges and action specific interventions to raise student achievement in under-performing subjects.	Behaviour system to ensure that students behave with consistently high levels with respect for others. Supports students who find it difficult to display positive learning behaviour in the classroom. This is a mentoring role focussing on reflecting on actions and restorative practice.	Costed above
Barriers to learning these priorities address	Regular review of progress and attainment of disadvantaged students across the school following each progress check with clear actions and interventions set.	
Projected cumulative spending		£30,600

Wider strategies for current academic year

Measure	Activity	Predicted cost
Priority 1		
Improve attainment cross-curricular and make more than expected progress. Low levels of Literacy. Literacy skills for disadvantaged pupils across the school are lower than for other pupils, which may present a barrier to them from accessing the literacy heavier GCSE examinations at the end of year 11. Therefore, literacy catch-up interventions are in place for these pupils.	Afterschool catch up, booster and intervention. Additional period added to core subjects. Highly visible book suggestions and association of reading with all subject areas. Literacy signs. Pupil voice creates the reading stock for the library. Subject specific book posters. 18 by 18 books.	Staffing costed above £5,000 £1,000
Priority 2 High levels of deprivation resulting in limited knowledge	Every disadvantage pupil receives at least 1 enrichment activity. Y7-10 experience a University visit. Trips & Visits. STEM activities to encourage collaborative learning. Careers/Aim High evenings. Purchase of support teaching resources. Subscriptions etc Revision material, visualisers. Music school- Music tuition- Financial support given to pupils and families when	£1,000 £100 £100 £3,000
of social and cultural capital: Close the social and cultural knowledge gap in KS3 so that there are no gaps by KS4.	taking music exams, cost of instruments etc. Materials for practical's which would normally be purchased by parents of students i.e. Food Technology Ingredients A breakfast club providing food to ensure pupils make the most positive start to the day and are equipped both physically and mentally to learn. Launch your career.	Review post covid Costed above. £500 £1500
Priority 3 Improve attendance to national expectations. Staff used to undertake home visits for students who are not attending school in order to support them getting back to school.	Attendance Rewards.	£1,000

Measure	Activity	Predicted cost
Priority 4	Gardening and cookery clubs ran by external agency.	£200
Behaviour and attitudes A team of staff working on a daily basis to provide assertive mentoring and small group tuition to support academic and pastoral challenges and action specific interventions to raise student achievement in underperforming subjects.	Rewards - This incentive is to lead to improved attitude to learning, organisation and attendance. School Positive Discipline system to be followed and monitored by a senior leader, working with the pastoral team to work with and support students, ensuring that they understand the Positive Discipline policy and that incentives are clear.	£1,000
Barriers to learning these priorities address	Key students - financial barriers to be overcome, allowing all students to access opportunities.	
Projected cumulative spending		£14,400

Support families in light of covid 19 and the need for blended learning as well as long term progress in school.

Stationary packs provided to all students.

Revision guides.

Printing and posting of resources to support students during the lock-down period.

Potential posting costs for 'bubble' closures 2019/20

Development and printing of Knowledge organisers. Each SOW/skills covered in a subject will have a knowledge organiser by Sep 20.

Monitoring and implementation

Area	Challenge	Mitigating action
Teaching	Improve attainment and ensuring that students have access to the very best teachers who offer outstanding quality of teaching to all students.	Use of INSET days and Monday meeting sessions effectively
	Ensuring enough time is given over to allow for staff professional development	Signpost staff to relevant pedagogy that as an SLT team we engage with and implement with in school.
	Engaging staff in pedagogy that will support their own CPD	Utilise the ATT Institute& the Apprenticeship Levey for CPD.
	Cost of quality first CPD	
Targeted support	Ensuring enough time for school leaders to support small groups	All year groups have a least 1 additional member of staff and intervention groups are mapped out by the SLT team in consultation with CLs
	Ensure interventions are purposeful and led by the right member of staff Timetabling issues	SL & MLs work together to create whole school and intervention timetables.
Wider strategies	Engaging the families facing most challenges	Work closely with parents & academies across the Trust.
	Cost implications for families and the academy.	Utilise new digital platforms to support communication with parents following the COVID19 communication successes.
	Ability to carry-out enrichment opportunities during the Autumn term due to COVID restrictions.	SLT to use government guidance to create logistical plans-fully risk assessed to ensure enrichment opportunities are created where possible